

The privatization process and asset value of KEK Energy Distribution and Supply Network (KEDS)

Key points highlighted in this document:

- The Government of Kosovo was not transparent and accountable in the privatization process of KEK Energy Distribution Network and Supply (KEDS);
- Based on notifications issued by the Public Procurement Regulatory Commission (PPRC), GAP institute prepared a list of all investments in the energy network for the period 2007-2012, which is in total 55 million Euros;
- Based on these notifications, GAP prepared a list of investments made in the energy network in 21 municipalities of Kosovo for the period 2009-2011, which is in total 800.000 Euros;
- According to KEK officials, from 1999 to 2011, over 180 million Euros have been invested in the energy network, but this amount might be even higher;
- During the privatization process, the Government of Kosovo violated the principles set by the Assembly of Kosovo, on December 12, 2008, when the Assembly passed a motion of support for the privatization of KEDS;
- Investigation of KEDS transaction advisor by the Ombudsman of International Financial Corporate indicated that the process was not properly managed;
- In a situation where there basis for the Ombudsman of International Financial Corporate to investigate its employee, the Assembly of Kosovo shall halt the privatization process and establish an investigative committee to investigate KEDS privatization process to date.

Introduction

The Government of the Republic of Kosovo is determined to sell the Company for Energy Distribution and Supply (KEDS), regardless of the low offer provided by the pre-qualified companies. The Government of Kosovo decided to sell KEDS for 26.3 million Euros.

Though the decision for KEDS privatization has been taken exactly four years ago (October 2nd, 2008), the real asset value and market of KEDS has never been revealed. Despite many official requests submitted to the Ministry of Economic Development, Kosovo Energy Corporation and transaction advisors of International Financial Company, to reveal KEDS asset value, the above mentioned institutions have never responded on which are the assets of KEDS and their market value.

The Government of Kosovo refused to share the information even with members of the Assembly of Kosovo, though the decision of the Assembly approved on December 12, 2008, obliges them to do so. On October 3rd, 2012, members of the Assembly of Kosovo will debate on the privatization process of public owned enterprises, which includes KEDS privatization.

In the absence of official information from the Ministry of Economic Development and KEK, this research document of Institute for Advanced Studies GAP, aims to provide a synopsis of real assets of KEDS and particularly of the investments of KEK in the energy network during 2007-2012.

Short summary of the privatization process

On October 2nd, 2008, the Government of Kosovo decided to privatize the distribution and supply of the Kosovo Energy Corporation (KEK). ¹ Six days later, the government decided to establish the intergovernmental working group which will carry out the privatization process. ² On December 12 of the same year, the

¹ Decision of the Government Nr.03/38 on KEDS privatization KEDS, 02.10.2008

² Decision of the Government Nr.03/38 on KEDS privatization KEDS, 02.10.2008

Assembly of Kosovo supported the decision of the Government, and agreed in principle for the privatization process to begin.

The project for privatization of distribution and supply is managed by the Project Implementation Unit (PIU), which reports directly to the working group for privatization. PIU is a technical unit of the privatization project responsible for the execution, management, and supervision of project development. With regard to energy, this unit is further advised by Deloitte, a company contracted by USAID, while with regard to transaction it is advised by the International Finance Corporation (IFC), a member of the World Bank.

After the deadline for submission of applications for pre-qualification, on April 6, 2011, four companies that applied were announced. The four companies were: Calik Holding and Limak Holding registered in Turkey, Elsewedy Electric registered in Egypt, and TAIB - Yildizlar Consortium registered in Turkey and Bahrain. All four companies passed the pre-qualification stage. After a period of 8 months, during which companies had access to the Data Room and were preparing their bids, these companies requested from the privatization committee permission to allow create consortiums. As such, the consortium Limak-Calik and Elsewedy was established.

On June 9, 2012 consortium Limak-Calik was announced the winner of KEDS privatization after offering the largest amount of 26.3 million euro. This offer was 3.5 million higher than the bid submitted by the Elsewedy consortium. Right after the winners for KEDS privatization was announced, the last phase of this process began: final negotiations between the winner and the Government of Kosovo, where the latter could either decide for final announcement of the winner or, restore the entire process from the beginning.

The division for energy distribution division is organized into seven districts covering the entire territory of Kosovo, while districts are organized on regional basis. The Distribution Division is responsible for the maintenance of electrical power plants from the 110 kV (from the transformer) to the final customer. It is also responsible for planning, development, operation, measurement, reading and calculating the energy and technical losses for the entire KEK network infrastructure.³

³ Source: <http://www.kek-energy.com/rrjeti.asp>

The distribution division owns 675 km of 35 kV network. Network 10 (20) kV is stretched in length of about 445 km, 10 kV with a length of about 5863 km, 6 kV with a length of about 46 km and 0.4 kV network has a length of about 11,870 km. The Division has under its ownership 6,200 transformer stations of 220 kV level (from transformer) up to 10 (20) / 0.4 kV. On the other hand it still remains unclear whether KEK facilities and which particular facilities remain under the property of distribution and supply division.⁴

Failure to comply with the decision of the Assembly of Kosovo for selling KEDS

On December 12, 2008, following recommendations of the Committee for Economy, Trade, Industry, Transport and Telecommunications, the Assembly supported in principle the initiative of the Government to privatize KEDS. The recommendations of the Committee approved during the Assembly plenary session included:

- A complete organizational transformation of KEK corporatization shall be carried out in order to define the formal legal status of each unit within KEK as a Publicly Owner Enterprise;
- Monitor and take into account the results of economic turnover for each item separately;
- Consider the impact of the global crisis on the price bid in the privatization process
- The privatization procedures shall begin depending on the outcome of the feasibility and economic analytical conclusions, under the condition that the privatization of certain unit is a priority and economic advantage for the country.

The Government of Kosovo did not comply with all the principles set forth by the Assembly of Kosovo. Though based on the Law on Public Enterprises, KEDS has been established as a new enterprise,⁵ it

⁴ Annual report of the Office of Energy Regulatory Office. Source: http://ero-ks.org/Annual%20Report/Annual%20Report%202011/Raporti_Vjetor_2011.pdf

⁵ Law nr.04/L-111 for amending and supplementing the Law nrnr.03/L-087 on publicly owned enterprises.

still did not complete transformation process. The general public and members of the Assembly are not informed about which assets will be sold, once KEDS is unbraided from KEK? Failure to take into account the impact of the global financial crisis, presents another violation of the principles established by the Assembly. At a time of financial crisis, the Government of Kosovo decided to sell the public enterprise KEDS, and accepted the price of 26.3 million Euros.

Lack of transparency by the Government during KEDS privatization process

The entire KEDS privatization process was not transparent. Despite numerous requests to the Ministry of Economic Development, KEK, the unit responsible for KEDS privatization and the Transaction Advisor from the International Financial Corporation, none of these institutions responded to requests for the opening up of the privatization process. Failure to inform KEDS employees on the privatization process and its impact for their jobs, presents another violation.

Due to suspicions for violation of the privatization procedures in the case of KEDS, the IFC Ombudsman is inspecting KEDS process of privatization. There is a based suspicion that the IFC transaction advisor, did not ensure that its client (Government of Kosovo) respect democratic principles and procedures in the case of KEDS privatization. IFC Ombudsman is expected to come out with a decision in the coming months and this represents an additional reason why KEDS privatization process should be brought to a halt.

The level of investments in KEDS and the privatization value

In the last five years (2007 - 2012) over 55 million euros from the Kosovo Energy Corporation (KEK) were invested in the energy distribution network. This amount is approximate, since other expenses in maintaining, strengthening and expanding of the network are not included in the amount of 55 million euros. Estimates on the costs incurred in the energy distribution network are mainly focused on the purchase of network equipments,

purchase of power cables, supply with concrete and wooden energy bollards, power grid equipment supply, strengthening transformers, purchase of transformer stations, supply with energy measuring transformers, supply with transformer fuses and so on. See details on these investments in Appendix I. Cost estimates in the past five years do not include other expenditures made by KEK for seven years (1999 -2006). It is estimated that this was the period that marked the highest scale of investments, primarily provided by international donors and the Government of Kosovo. But, according to the statements of KEK officials, over 180 million euros were invested in the energy network, during this period.⁶

However, it was not only KEK that invested in the energy distribution network, though legally it is the only entity entitled to do so. 21 municipalities have also invested considerable amounts of money to maintain, strengthen and expand the energy distribution network. In the case of municipalities, investment estimates are only assessed for the period of last three years (2009-2012) and include about 800,000 Euros spent for the energy distribution network.

It is important to highlight that investments have occurred primarily in small municipalities, not the large ones. Municipalities of Prishtina, Peja and Mitrovica have never spent funds for the energy network, or displacement of energy bollards. These investments were carried over by KEK, in terms of technicalities, procedures and finances. See details of these investments in Appendix II.

Most of these investments were carried after the government's decision to privatize KEKs Division for Distribution and Supply. Moreover, there were cases where municipalities have invested resources in the energy network at the end of 2011 and even in the seventh month of 2012.

⁶ Statement of Mr.Avni Alidemaj, Director of KEKs Division for Distribution and Supply, during the TV show Life in Kosovo – Privatization of KEK's Distribution. Source: <http://gazetajnk.com/?cid=1,1029,33>

Conclusion

Selling of the Distribution and Supply Network for 26.3 million euros, turns out to be done without a proper analysis of the value of the enterprise, since the amount of money spent only in the past five years for maintaining, strengthening and expanding this network appears to be three times higher than the total amount of sale. There is no economic logic to selling a business, for less than the amount of money previously invested in.

Kosovo's government has not complied with the principles set forth by the Assembly on the occasion of the approval in principle of KEDS privatization. Consideration of the global financial crisis, which impacted on the low sales price of KEDS, was among the principles set forth by the Assembly of Kosovo.

Despite numerous requests addressed to the Government for make KEDS assets public, it did not accept to share such information to either the general public or members of the Assembly. This behavior of the Government of Kosovo is contrary to the principles of transparency set forth in the Constitution and specific laws.

Energy Distribution and Supply network has been carried out without proper assessments on the state of the energy network and without a plan for investment in the coming years. According to the Kosovo Government, estimates for the network investment plan will be carried out only after the contract with the winning consortium is signed. Such estimates are not expected to be carried out before the end of 2013.

Taking into account the behavior of Kosovo Government in this process, the Assembly should bring KEDS privatization to a halt, and establish a special investigative committee (as is the case of the investigation conducted by the IFC Ombudsman), to evaluate KEDS privatization process to date.

Appendix 1: KEK investments in the energy network 2007-2012

KEK expenditures for the energy network	
2012	
Category	Amount in Euro
Purchase of power cables	53.888,00
Supply with concrete bollards	134.361,00
Supply with energy network equipments	44.960,00
Supply with tension separators	176.572,00
Supply with cribs for transformer stations up to 150 kv	217.987,00
Power cable supply	462.700,00
Building protective walls for power transformers	5.451,00
Supply with power cable	71.688,00
Supply with power measuring transformers	47.022,00
Supply with transformer fuses	14.883,00
Supply with transformers in sub energy districts	396.578,00
Supply with material for construction of power bollards	67.057,00
Supply with power cable	454.366,00
Total expenditures for 2012	2.147.505,00
2011	
Repairing the distribution transformer	24.842,00
Supply with cable	9.952,00
Supply with cable	258.340,00
Supply with material for building concrete bollards	6.862,00
Supply with conducting cable	3.700,00
Supply with coercive cable	49.961,00
Supply with power transformers	1.649.601,28
Supply with tension clippings	24.988,00
Repairing of power transformers	122.534,00
Design, construction and operation of "Prishtina 7" transformer	4.857.683,70
Supply with expendable electric material	9.792,00
Expansion of power transformer 110	772.618,00
Transforming power transformers in Deçan and Lipjan	33.450,00
Supply with spare parts for power transformers	379.732,00
Cabinets for power bollards	79.660,00
Construction work in the power transformer of Ferizaj	72.697,00
Supply with power cable	520.514,00
Grass cutting machines for power transformers	79.765,00
Supply with 40 MVA power transformers	749.601,00
Supply with distribution transformers	451.055,00
Supply with tension separators	47.985,00

Supply with material for building energy bollards and consoles	64.724,00
Material for protection of power transformer	98.310,00
Supply with power cable	39.463,00
Machinery for digging holes for placement of bollards	65.598,00
Supply with power cable and electric material	6.470,00
Dislocation of power transformers	49.300,00
Ramified cabins for high tension bollards	7.980,00
Electric vulvas for tension bollards	5.939,00
Supply with truss power cable	203.200,00
Total expenditures for 2011	10.666.656,00
2010	
Supply with material for power transformers	18.553,00
Supply with 40 MVA power transformers	1.049.600,00
Purchase of machinery for placing power bollards	37.459,00
Supply with tension cable	31.916,00
Construction work and electricity work in power transformers	125.313,00
Transporting power transformer 110/10, from Peja to Lipjan	6.480,00
Supply with power cable	127.495,00
Reconstruction of the power substation 110/35kv in Palaj	6.954.582,67
Expansion and enhancement of the distribution network	4.349.611,80
Thermo isolation of cabins with stratified panels	34.910,00
Supply with rugged tools and transformer fuses	9.696,00
Supply with tension dischargers	30.948,00
Supply with electric material for sub power transformers	77.025,00
Supply with electric materials for network maintenance	7.707,00
Equipment for carrel of 110/10kv power transformer in "Prishtina 2" zone	42.808,00
Material for production of bollards and consoles	63.302,00
Measuring transformers for power and tension	56.619,00
Supply with spare parts for 110/35kv power transformers	295.104,00
Repairing of power transformers	32.480,00
Supply with wooden bollards	285.244,00
Supply with concrete bollards	237.891,00
Supply with power cable	232.779,00
Supply with equipment for detecting energy loses and stealing	105.800,00
Supply with concrete for power distribution divisions	53.620,00
Supply with fuses	7.806,00
Supply with high tension fuses	9.985,00
Expansion of 35/10kv power transformers in Fushë Kosova	5.916,00
Total expenditures for 2010	14.290.629,00
2009	
Supply with material for power bollards	56.253,71
Supply with UTP cable	2.746,00

Expansion and enhancement of KEK distribution network	573.903,16
Supply with VVC TL 12 KV fuses for DRR	9.318,44
Supply with 24-12 V power convertors	4.974,60
Repairing of distribution power transformers 10(20) /0.4 kV of (630-1500) KVA and repairing of distribution power transformers 35 /10 kV (2500-8000) KVA	29.411,00
Construction and repairing of the high and low tension network in 26 villages of Malisheva	1.491.611,43
Supply with distribution power transformers Un=10(20)/0.4 kV and Un=35/0.4 kV	148.400,00
Supply with TL 7.2 KV 20 A fuses	2.983,00
Supply with material for production of consoles and different bollards	8.289,36
Supply with material for production of consoles	8.910,88
Supply with construction material and mounting of "Prishtina 3" Power Transformer	5.388,00
Supply with cylindrical bearings 23064	7.424,00
Supply with isolation material for electromotor and transformer	60.824,12
Supply with power cables	243.990,00
Supply with power cable for the needs of DPQ	456.460,50
Supply with me semi indirect power meters for commercial consumers	499.500,00
Supply with equipment for protection of the power transformers	9.833,32
Repairing of distribution power transformers 10(20) kV of (50 400) KVA	2.534,00
Supply with long and short TL 7.2 KV fuses	8.027,20
Renting the space for the Distribution Division in Drenas	4.800,00
Underground cable for medium and high tension	17.550,00
Supply for protection of motors of powers transformer	52.200,00
Supply with me semi indirect power meters for commercial consumers	491.500,00
Dislocation of power transformer TS 'Hasan Prishtina'	1.821,00
Measurements and electric reviews of power transformers	9.600,00
Supply with electrical power transformers 63 MVA	886.000,00
Supply with cable strings	9.955,00
Power transformer cabins and bollards	198.000,00
Servicing of the regulatory of power transformer	291.283,98
Supply with distributive power transformer	655.329,96
Supply with instruments for testing power measuring transformers	18.884,00
Supply with transformers for power measurement, for external placing	2.085,68
Supply with Asinkron electromotor	64.341,00
Supply with spare parts for electric power meters	47.034,22

Supply with 1kv cable	6.159,60
Supply with cables and interruptors	84.870,00
Supply with me semi indirect power meters for commercial consumers	441.600,00
Supply with equipments for power transformers and different spare parts	232.239,02
Njësor direkt për konsumator komercial	445.756,20
Furnizim me siguresa dhe bimetale	7.468,77
Supply with 63 MVA power transformers	944.139,13
Supply with stringing elements	70.574,40
Cable supply	174.285,00
Supply with power transformers	17.734,91
Total expenditures for 2009	8.805.995,21
2008	
Transformers for power meters	9.813,00
Supply with power cable	373.750,00
Equipment for power station "Prishtina 1"	57.612,95
Fuses for power stations	6.650,00
Supply with conducting cables	6.732,00
Construction and repairing of the high and low tension network in 26 villages of Mitrovica	1.751.804,20
Supply with cabins for bollards	432.500,00
Expansion and enhancement of distribution network in the districts of Prishtina, Peja, Prizren, Ferizaj, Gjakova, Mitrovica and Gjilan	5.803.319,26
Supply with metal cabins for high tension cables	5.470,00
Purchase of stationary batteries	7.792,00
Supply with electromotor	41.949,00
Supply with fuses	14.875,25
Supply with concrete bollards	721.435,50
Mechanism for testing power meters	172.646,29
Supply with 0.4kv power interrupters	562.127,07
Supply with cable strings	18.998,00
Supply with power measuring transformers	136.203,48
Supply with air cable	36.340,00
Distribution power transformers	515.568,01
Supply with alcoves for the power station "Prishtina 1"	1.743.321,00
Metallic cabins for low and medium tension network	282.800,00
Supply with power cable	519.742,50
Supply with elastic shackling rings	53.912,00
Supply with wooden bollards	499.100,00
Supply with power interrupters	23.669,30
Cable accessories	15.897,34
Repairing of 20MVA -110/10(20) kv transformers	221.532,90
Total expenditures for 2008	14.035.411,50
2007	

Purchase of rubber cable and fuses	30.630,00
Supply with power cable	106.832,00
Supply with concrete bollards and consoles	174.708,00
Supply with strings and cable heads	174.242,00
Expansion and enhancement of KEK distribution network	3.235.136,66
Supply with 0.4kv and 10 kv transformers for power meters	12.592,50
Supply with stringing elements	363.852,41
Supply with tension reduction	89.815,00
Repairing of power transformers	25.534,00
Supply with 0.4kv and 10 kv transformers for power meters	50.966,00
Supply with wooden bollards	92.172,50
Supply with power transformers	536.207,00
Supply with transformers for power meters	104.825,00
Total expenditures for 2007	4.997.509,07
Total expenditures 2007-2012	54.943.705,78

Appendix 2: Investments of Kosovo Municipalities in the energy network 2009-2012

Municipalities	Number of investments in the network	Years	Amount
Deçan	4	2009-2012	18.217,00
<ul style="list-style-type: none"> • Supply with material for the power station in Dubovik. Amount: 3.000 euro - 2012. • Supply with material for the power station in Gramaqel. Amount 3.000 euro - 2010. • Supply with material for the low tension network in Isniq. Amount 2.230 euro. - 2009. • Supply with material for repairing the low tension network in Rastovicë-Prejlep. Amount 9.987 euro. 2009. 			
Ferizaj	1	2010	32.762,80
<ul style="list-style-type: none"> • Dislocation of the high tension station. Amount: 32.762.80 euro - 2010. 			
Gjakova	2	2011	32.122,00
<ul style="list-style-type: none"> • Supply and construction of the power station in Hereq, Palabardh dhe Novosela. Amount 9.870 - 2011 • Supply with material for power stations. Amount 22.252.08 euro - 2011 			
Gjilan	3	2010-2011	70.175,00
<ul style="list-style-type: none"> • TU 0.4 KV electric network. Amount 23.582.80 euro - 2010 • Power station in Malishevë e Ulët - Gjilan. Amount 14.919 euro - 2010 • Construction of the low tension network from Sllubica to the Mosque. Invested amount 31.674 euro - 2009 			
Hani i Elezit	1	2008-2010	49.889,40
<ul style="list-style-type: none"> • Expansion of the energy network. Amount 49.839,40 euro (2008 -2010). 			
Istog	4	2009-2011	75.588,00
<ul style="list-style-type: none"> • Repairing of the network in Muzhevina - Amount 14.364 euro. Year 2011 • Construction of power stations in Dobrusha, Llukavc, Kaliqan, Shkoza street" - Amount 24.647.50 euro - 2011 • Construction of the power station in the neighborhood Bardheci and Gecaj in the village of Muzhevina. Amount 21.522. Year 2010. • Construction of the power station in Banjë. Amount 15.055,03 euro - 2009 			
Fushë Kosova	2	2011	33.000,00
<ul style="list-style-type: none"> • During 2011, Municipality of Fushe Kosova spent 33.000 euro for expansion of the energy network. 			
Kaçanik	1	2010	37.741,00
<ul style="list-style-type: none"> • Construction of the underground high tension network in Ismail Raka neighborhood. Amount 37.741 euro. 2010. 			
Kamenica	6	2010-2011	50.336,00

<ul style="list-style-type: none"> • Supply with 20 kv power cable. Amount 5.790 euro - 2011. • Enforcement of energy. Amount 16.863 euro. Year 2011. • Construction of the 150 kVA power station in the village of Krileva. Amount 3.592 euro. Year 2011. • Reconstruction of the low tension network in Kollolec. Amount 1.722. Year 2011. • Reconstruction of the low tension network Kollolec. Amount 17.403,25 euro. Year 2011. • Reconstruction of the 0.4 Kv network in Topanica. Amount 4.966 euro. Year 2010. 			
Klina	10	2009-2012	101.169,00
<ul style="list-style-type: none"> • Purchase of power bollards and transformers. Amount 12.288 euro. Year 2009. • Repairing the power supply system for schools in Sferke and Gjurgjevik. Amount 2.743 euro. Year 2012. • Supply with power transformers in Radullovc. 9.970 euro. Year 2011. • Dislocation of the energy network. Amount 6.907. Year 2011. • Supply with underground power cable. Amount 6.448 euro. Year 2011. • Repairing the power supply system in the Center for Social Assistance. Amount 3.241 euro. Year 2011. • Dislocation of the energy network. Amount 9.950 euro. Year 2010. • Rehabilitation of the energy network in the village of Dollc. Amount 3.953 euro. Year 2010. • Expansion of the energy network in Gjurgjevik. Amount 33.327 euro. Year 2009. • Rehabilitation of the energy network in Klinavc and Krushevo. Amount 12.868 euro. 			
Malisheva	3	2011-2012	22.339,00
<ul style="list-style-type: none"> • Supply with power transformers. Amount 9.992 euro. Year 2012. • Supply and construction of power stations in the village of Bardh. Amount 9.850 euro. Year 2011. • Placement of the electricity bollards in the village of Carralluka. Amount 2.497 euro. Year 2011. 			
Mamusha	1	2011	22.000,00
<ul style="list-style-type: none"> • Supply with power transformers and related equipments.. Amount 22.000 euro. (2011). 			
Novoberdo	2	2011-2012	19.754,00
<ul style="list-style-type: none"> • Construction of the energy network in Mehmetaj neighborhood. Amount 9.950 euro. Year 2011. • Construction of the new energy network in the new neighborhood of Makresh. Year 2012. Amount 9.804 euro. 			
Prizren	1	2011	32.000,00
<ul style="list-style-type: none"> • Supply with power bollards TS 10/20 /04 KË 160-250 KVA in Prizren. Amount 32.000 euro. (2011). 			
Rahovec	3	2010-2011	125.214,00
<ul style="list-style-type: none"> • Repairing in the power stations and energy network in the Municipality of Rahovec. Amount 75.940 euro. Year 2011. • Dislocation of the power transformer. Amount 4.374 euro. Year 2010. 			

<ul style="list-style-type: none"> Repairing the energy network in the area of QKMF in Rahovec. Amount 44.900 euro. 			
Ranillug	1	2012	17.836,00
<ul style="list-style-type: none"> Repairing of the energy network for the municipality building. Amount 17.836 euro. Year 2012. 			
Shtime	2	2009-2011	35.346,00
<ul style="list-style-type: none"> Replacement of the energy network and the power transformer for the sport center. Amount 27.716 euro. (2010). Power station for the intersection at Belincis'. Amount 7.630 euro. (2009) 			
Skenderaj	1	2011	9.600,00
<ul style="list-style-type: none"> Supply with a power transformer for the professional school in Skenderaj. Amount 9.600 euro. (2011) 			
Suhareka	3	2011-2012	21.791,00
<ul style="list-style-type: none"> Construction of the power station and energy network in the neighborhood of Pajtina in Gelac. Amount 14.775 euro. (2012). Construction of the power station in the neighborhood Llugagjia 2 in the village of Vraniq. Amount 5.196 euro. (2012) Purchase of electric material for the power transformer of the primary school "Destan Bajraktari". Amount 1.840 euro (2011). 			
Vitia	3	2009	49.174,00
<ul style="list-style-type: none"> Supply with electric material for the roads of Vitia. Amount 14.078 euro. Supplies for the power station. Amount 22.951 euro. Connection of the municipal facilities to the energy network. Amount 12.145 euro. 			
TOTAL			745.523,00



Institute for Advanced Studies GAP is a local think-tank founded in October 2007 in Kosovo. GAP's main purpose is to attract professionals by creating a professional research and development environment commonly found in similar institutions in Western countries. This will include providing Kosovars with an opportunity to research, develop, and implement projects that would strengthen Kosovo society. A priority of the Institute is to mobilize professionals to address the country's pressing economic, political and social challenges. GAP's main objectives are to bridge the gap between government and people, and to bridge the gap between problems and solutions.